

TITLE OF REPORT: Gateshead Health & Wellbeing Board – Progress Update**REPORT OF: Sheena Ramsey, Chief Executive**

Summary

To update and seek the views of the Care, Health & Wellbeing OSC on the work of the Gateshead Health & Wellbeing Board for the six month period October 2016 to March 2017.

Background

1. The Health and Social Care Act 2012 provided for the establishment of Health & Wellbeing Boards (HWBs) as committees of local authorities to bring together leaders from the health and care system to work together to improve the health and wellbeing of their local population.
2. As part of the 2016/17 work programme for the Care, Health & Wellbeing OSC, it was agreed to provide two six monthly updates on the work of the HWB.
3. A report has already been provided on the work of the HWB for the period 1 April 2016 to 30 September 2016.

Gateshead Health & Wellbeing Board – Progress Update October 2016 to March 2017

4. The following update highlights key issues considered by the HWB and progress made for the period 1 October 2016 to 31 March 2017.

Needs Assessments

5. The Board considered a Health Needs Assessment of the black and minority ethnic (BME) population in Gateshead. The Needs Assessment included a profile of quantitative and qualitative information on BME communities, building upon the Joint Strategic Needs Assessment, to identify the protected population characteristics covered by the equity duty (Equity Act 2010). It used epidemiological methods to consider factors appropriate to the BME population that could give rise to health and social care needs. It was noted that further information regarding the use of services within primary care, diagnoses and referral rates to secondary

care for some medical conditions was outstanding which was being followed up.

6. The Health and Wellbeing Board agreed to the establishment of a short term task group to progress:
 - Analysis of primary care data in order to investigate important risk profiles for this population;
 - Develop an action plan to propose solutions to ensure BME communities receive important messages regarding access to appropriate services; and
 - Implement the action plan in appropriate ways to ensure solutions to the issues and recommendations set out in the HNA.

Director of Public Health Annual Report 2015/16

7. The Gateshead Director of Public Health Annual Report 2015/16, "Tobacco: a smoking gun", was presented to the Board. The report told the story of our ambition for a smoke-free Gateshead, a place where our communities are not affected by the harm caused by tobacco. It described the many different ways that people are affected by smoking, from causing or exacerbating poverty, to illness and early death. It also recognised the way that people and communities have been intentionally influenced by powerful corporations who have a vested interest in maintaining smoking rates as high as possible.
8. The report sets out the DPH's commitment that "We will do whatever it takes to end the harm that is caused to our families and communities by tobacco". To this end, 17 local, regional and national recommendations were identified, particularly with a view to:
 - Galvanising action and keeping up the momentum;
 - Addressing inequalities;
 - Protecting children; and
 - Reducing smoking prevalence.
9. The report laid a challenge to partners to act together so that we can truly say we are a smoke-free community, where no one, irrespective of their personal circumstances or where they live, is adversely affected by tobacco.
10. An update on recommendations from the previous year's DPH Report (2014-15) was also provided.

Strategic & Operational Plans

11. The Board considered the following strategic and operational plans during the period October 2016 to March 2017:

Sustainability & Transformation Plan (STP): The Board received presentations and updates from Newcastle Gateshead CCG on the Northumberland, Tyne and Wear and North Durham Sustainability and Transformation Plan. As provided for under NHS Planning guidance,

STPs are required to accelerate the implementation of the NHS Five Year Forward View (a vision for the future of the NHS based around sustainable new models of care), be place-based, multi-year plans that are built around the needs of local populations. In particular, the plan is required to address the health and wellbeing gap, the care and quality gap and the funding and efficiency gap across the local health economy.

The Plan is divided into 3 main areas:

- Scaling up Prevention and Health and Wellbeing
- Out of Hospital Collaboration
- Optimal Use of the Acute Sector

The Board were advised that the STP will act as an 'umbrella' plan holding underneath it a number of different specific plans to address key challenges. The initial STP submission to NHS England was reported as outlining the 'current state' in terms of Health and Wellbeing, Care and Quality and Funding and Finance. It was noted that in our patch we have many Foundation Trusts rated by the CQC as 'outstanding' and 'good' and already have systems which are highly rated. This puts the local health and care economy in a good place to respond to the challenges and opportunities that lie ahead.

It was noted that:

- the next steps included carrying out further engagement on the content of the STP, to be followed by a formal consultation on the Plan (as part of this, a timeline would be developed);
- should any potential service changes emerge from the STP process, there will need to be full engagement and consultation with local people before any decision on the proposed change is made;
- the Board was not being asked to approve any plans at this stage.

Newcastle Gateshead CCG Operational and Commissioning Plan 2017/19: The Board received a presentation on the CCG's Operational Plan for 2017/18 and 2018/19. It was noted that the approach to operational planning and contracting will be built out from the STP.

Challenges identified included:

- Managing Increased Demand for services;
- Delivering Robust and Effective Community Services;
- Working together to develop new models of care.

Substance Misuse Strategy for Gateshead: a joint workshop style meeting of the Health & Wellbeing Board and the Community Safety Board was held to consider the 'Impact of Alcohol' on local people and their communities. It was envisaged that outputs from the meeting would then feed into a final Substance Misuse Strategy and Action Plan for Gateshead.

The workshop highlighted the need to: focus on prevention across the lifecourse; promote responsible retailing by the trade to support a

reduction in substance misuse-related harm; and to make the most of licensing and other regulatory powers in this area.

10 Year Tobacco Control Action Plan: The Board endorsed a 10 year Tobacco Control Delivery Plan for Gateshead and noted that further engagement work needs to take place on its content and how it will be taken forward working with local partners.

The 10 Year Plan sets out an ambitious target - smoking prevalence of 5% or below in Gateshead by 2025 - and identifies work in eight key areas as well as actions that partners can take forward to help us achieve that target.

The Board had previously received an update on the findings of a CLearR (Challenge, Leadership, Results) assessment of the Gateshead Smokefree Tobacco Alliance – a national standard developed by Action on Smoking and Health (ASH). Implementation of the Plan will be overseen by the Gateshead Smokefree Tobacco Alliance.

Strategic Review of Carers Services: The Board considered an update on the strategic review of services in Gateshead for unpaid Carers. It was noted that we are moving towards an integrated commissioned service between the CCG and the Council.

It was reported that engagement has taken place with commissioned providers to understand the current offer for Carers - how Carers access services, what is available, how often and the challenges encountered. A Health Needs Assessment for Carers has also been completed by the Public Health Team and has been shared with Providers and Carers.

Consideration is also being given to the future offers for Carers, ensuring that both young and adult Carers, as well as those delivering the services, are pivotal to re-designing it.

Gateshead Sexual Health Strategy: The Board approved a Sexual Health Strategy for Gateshead. The strategy document set out the local need for services (covering both reproductive health and sexually transmitted infections) and provided an overview of the commissioning and provision of sexual health services.

Long Term Conditions Strategy: The Board received, for information, the Long Term Conditions Strategy for Newcastle and Gateshead. The strategy aims to integrate services further, move care closer to the patient's community and increase the information and support people can access.

NECA Commission Report 'Health & Wealth'

12. The Board considered the NECA Commission Report 'Health and Wealth: closing the gap in the North East' – a call to action for leaders across the

health and care system in the NECA area to transform the health and wellbeing of north east residents and, in so doing, help to improve the performance of its economy and the prosperity of its people. The Board endorsed the report's three core themes:

- The need to shift resources towards prevention,
- How investment in prevention links with greater productivity, and
- The importance of system leadership/governance arrangements to make this happen across a north east footprint.

13. It was noted that organisations represented on the HWB would be submitting individual responses to NECA regarding the Commission's report, including the Council itself.

Performance Management Framework

14. The Board received an update on progress in relation to key indicators linked to its health and wellbeing agenda drawn from:

- The Public Health Performance Management Framework
- Gateshead Better Care Fund Plan
- Newcastle Gateshead CCG Strategic Indicators
- Children's and Adult Social Care Strategic Outcome Indicators

15. The Board also endorsed quarterly returns to NHS England relating to the Better Care Fund Plan – quarters 2 and 3 of 2016/17. The returns focused on budget arrangements, how national conditions relating to the BCF are being met and performance against key indicators.

Assurance Agenda

16. As part of the Board's assurance agenda, the Board received:

- The Safeguarding Adults Annual Report 2015/16;
- A report on Primary Care (Medical Services) Governance Arrangements as well as an update on the commissioning of primary care medical services;
- A presentation on Winter Preparedness (health and care) arrangements for 2016/17;
- The Health Protection Assurance Annual Report for 2015/16.

Other Issues

17. Other issues considered by the Board included:

- *Community Health Services: mobilisation and transformation* – a presentation on the key principles underpinning community health services going forward and key short, medium and long term challenges and opportunities.
- *Gateshead Council's Budget Proposals 2017/18* – a presentation on the Council's budget consultation (2017- 20) and, in particular, proposals relating to health and social care.
- *Statement of Intent: 'Delivering Better Health & Social Care Outcomes for Newcastle and Gateshead'* – an update was provided on a

statement of intent that has been agreed by Accountable Officers across Gateshead and Newcastle which commits partners to work together in developing a long-term approach to the health and social care economy of Gateshead and Newcastle (a copy is attached for information as an appendix to this report).

- *Overview and Scrutiny Committee (OSC) Work Programmes for 2017-18* – the Board commented on the emerging themes for OSC reviews and case study topics for 2017/18, including those for the Care, Health & Wellbeing OSC.
- *Gateshead Cancer Locality Group Work Programme* – this has been developed by the Gateshead Cancer Locality Group with a particular focus on reducing the prevalence of smoking and increasing survivorship (a complex interaction between early detection, where the disease has less chance to develop; through high quality treatment; and support with individual patient responsibility post-treatment).
- *Gateshead SEND Inspection and Joint Commissioning Arrangements* – a presentation on the Special Educational Needs and Disabilities (SEND) Inspection Framework and arrangements that had been put in place in preparation for the inspection. An update was also provided on work to progress joint commissioning arrangements in this area, working with Newcastle Gateshead CCG.
- *Time to Change Hub Bid* – the Board endorsed a proposed joint bid with Newcastle Wellbeing for Life Board and Newcastle Gateshead CCG to deliver a local ‘Time to Change’ hub (a partnership of local organisations and people who are committed to ending mental health stigma and discrimination).
- *Various items for the Board’s information* – such as the Great Northern Care Record to improve digital record sharing; and a report-out from a workshop on ‘Connected people, connected communities’, which sought to build upon existing work on asset based approaches etc.

Recommendations

18. The views of OSC are sought on:

- (i) the progress update on the work of the Gateshead Health & Wellbeing Board for the second six months of 2016/17, as set out in this report.

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Delivering Better Health and Social Care Outcomes for Newcastle and Gateshead

Statement of Intent

January 2017



1. Introduction and Background

Newcastle and Gateshead face persistent and high levels of health inequality and Council social care budgets are being cut as resources have fallen and are vulnerable to further cuts. Investment in preventative social care and public health, and other areas where there is no statutory duty, are under particularly acute threat.

The NHS in the area is facing a different but no less difficult set of challenges. With service demand rising and constrained budgets within the NHS itself and the impact of reduced social care impacting discharges and other areas, the system is under considerable strain, with falling performance outcomes in some areas and increasing incidences of budget deficits.

Joint working across health and local government including but extending beyond the integration of health and social care could play an important role in reducing budget pressures and improving outcomes. It could also play a role in sustaining and developing the economy of the region. Health and social care are a key part of the economy, in terms not only of employment, but also innovation and as a growing export industry. The issue is how best to enable a whole system approach to be developed which is more robust and fit-for-purpose yet realistic building on the excellent work already underway between a range of health and social care partners in the Newcastle and Gateshead area. The purpose of this Statement of Intent is to provide a framework to enable such changes to be made.

2. Parties

This statement of intent commits all the following parties to the actions set out in this document:

Gateshead Health NHS Foundation Trust
Gateshead Metropolitan Borough Council
Newcastle City Council
Newcastle and Gateshead Clinical Commissioning Group
Newcastle Upon Tyne Hospitals NHS Foundation Trust
Northumberland, Tyne & Wear NHS Foundation Trust

3. Vision

The vision of the partners is that Newcastle and Gateshead is a model for how every part of the health social care and third sectors can work together to enable the people they serve to live longer, healthier lives, supported by the very best services available.

4. Objectives

The objectives of the partners are as follows:

- A continuing and sustained improvement in the health and wellbeing of the people of Newcastle and Gateshead as evidenced by greater longevity and better outcomes from health and care interventions
- Greater equality of outcomes, enabling people from across Newcastle and Gateshead to share in the improvements to the health and care system
- The maintenance and development of the highest quality health and social care
- An appropriately integrated and well planned, effective delivery model for health and social care
- A robust health and social care economy that is efficient in its use of resources
- A delivery system that is responsive to the needs of users in the short term and additionally, in the longer term, supports communities to be more responsible for the achievement of these objectives.

5. Principles

In pursuing the objectives of this Statement of Intent the partners commit themselves to operating within a set of principles. These are as follows:

- A commitment to taking a strategic view of health and social care and the needs of communities, seeking long term improvement in outcomes for Newcastle and Gateshead residents.
- A commitment to protect and support existing high quality provision, managing change in a way that preserves excellent, efficient provision.
- An openness to change on the part of each organisation, with each being led by evidence and strategic ambition as well as budgetary requirement in the formulation and delivery of proposals.
- Subsidiarity will be central to the work of partners. – if something can be done by an existing organisation and it is best placed, it should be.
- Until or unless agreed otherwise, the activity of each partner organisation remains the responsibility of its Board/Council whose decision will be needed to change this.

6. Activities

The partners have agreed to start the process of joint working through a series of work streams bringing together local government and NHS partners. These areas of work are as follows:

Finance, Planning and Infrastructure

The development of financial modelling of the system: mapping existing financial flows across the Newcastle and Gateshead health and social care system, and modelling the impact of individual changes on system performance in order to understand how the impact of funding reductions is likely to impact on services and outcomes.

Innovation in Practice

Leading the development of innovation in practice, and the capacity to change what organisations do, helping organisations plan better, fund and manage their activities, so as to ensure that the process of working together leads to practical and actionable proposals both in the short and longer term including through the development of preventative health and social care.

System Re-design

Developing an analysis of the institutional landscape of the Newcastle and Gateshead Health and Social Care system; understanding the inter-relationships; jointly developing and testing the robustness of different models of health & social care delivery), making a balanced assessment of each and recommendations for one or more models to be considered for further development.

Strategy and Communications

Building an understanding of the drivers of health and social care spending for Newcastle & Gateshead, a ready means of communicating these and leading the development of a plan to engage all parties in responding to these findings.

These areas of work will be led by chief executives with agreed lead roles. Other important supporting work, for example in relation to workforce issues, will be taken forward by the Joint Programme Board, reporting to the Chief Executives.

7. Relationship to Regional and National Planning Including the STP


This Statement of Intent commits the partners to work together in developing a long-term approach to the health and social care economy of Newcastle and Gateshead beyond the timeframe of any individual planning cycle. However, this work must be cognisant of the requirements of national funding bodies including NHS England and in particular at present the requirement for each area to have a Sustainability and Transformation Plan. The partners are committed to an outstanding STP The initial work undertaken in Newcastle and Gateshead under the terms of this Statement of Intent has informed the development of the regional STP and will assist in its implementation. The same is true in relation to the North East Health


and Social Care Commission whose work the partners support and the outcomes of which should be mutually beneficial.

In signing this Statement of Intent, the partners agree to undertake work which will lead to proposals for new and innovative health and social care interventions. This may lead them to wish to revisit the planning assumptions of any and all national and regional bodies, making representations to National Government bodies for changes in funding, targets, regulation and reward to enable them to better to serve the interests of the people of Newcastle and Gateshead.

8. Governance

In signing the statement of intent, the Chief Executives of all partners acknowledge and agree both that: all substantive decisions relating to the future health and social care of Newcastle and Gateshead remain the responsibility of the Boards of Governance and Councils; and, that proposals for substantive change will need to be brought before these in the usual manner. However, to facilitate this, and to engender a new level of cooperation between partners, the Chief Executives agree to undertake the work needed to formulate a new light touch governance mechanism at which representatives of the governance bodies of every partner can meet and agree the recommendations of each will take to its constituent body for recommended decision.


Name	Signature	
Louise Robson		The Newcastle upon Tyne Hospitals  NHS Foundation Trust

Name	Signature	
Pat Ritchie		Newcastle City Council 

Name	Signature	
Ian Renwick		Gateshead Health  NHS Foundation Trust

Name	Signature	
Mike Barker		 Gateshead Council

Name	Signature	
John Lawlor		Northumberland, Tyne and Wear  NHS Foundation Trust

Name	Signature	
Mark Adams		 Newcastle Gateshead Clinical Commissioning Group